EXHIBIT C

Engagement Plan

Neighborhood

Heritage Park

Time frame

Year(s) 2023-2024

Plan detail

Demographic group	Renters	East African	Adults 18-40
Numbers or percentage	62%	~20%	35%
Initiative, activity, project or program	Board engagementEvent attendance	Board engagementEvent attendanceGarden Involvement	Board engagement
Barriers to engagement	 High turnover Mistrust of MCB/Wrong association of HPNA and MCB USI has primary connection 	Language barriersLack of knowledge of board	Busy with other thingsWorking hours
Outreach and engagement strategies	 Work with MCB and USI to introduce HPNA when someone new moves in Continued door knocking 	 Develop translated documents Add in celebrations around cultural holidays 	 Emphasize flexibility of board membership Offer childcare if barrier to participating
Resources needed	Video and brochureFlyers	 Translated brochures/flyers Trusted community kitchens to provide meals familiar to EA community 	FlyersChildcare
Partners in the work	USI	Translators	TBD
Person(s) responsible	BoardOrganizerUSIMCB	BoardOrganizer	BoardOrganizer

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Demographic group	Renters	East African	Adults 18-40
Timeline	Winter/Spring	Winter/Spring	Winter/Spring
	Develop welcome packet/videos	Create plan for developing translated documents	Revamp board recruitment materials
	Summer	Summer	Summer
	Establish process with MCB to identify new renters	Plan/host cultural celebration	Push for attendance of annual meeting and new board members
	Fall	Fall	Fall
	Begin delivering welcome packets	Support East African thanksgiving event	Second push of recruitment
Quantitative goals	Give out new neighborhood welcome packets to at least 75% of new renters (pending notification of new renters from McCormick Baron)	Plan at least 1 event around a cultural holiday (such as EID)	Get new board members
Qualitative goals	Create unique bond with renters so we are not working through other orgs to gain access to this community	Make better connections within the community so that we can have interpreters within our neighborhood who can help bridge any language gaps	Learn why people may have not joined the board sooner and things we can change to make it easier for people to participate
Outcome of engagement	Renters will access additional resources through HPNA and feel knowledgeable about events and ability to participate on the board	More engagement from our East African neighbors at events and potentially board meetings	More representation of younger ages on the board
Next steps	More outreach to collect emails and phone numbers	Participate in thanksgiving giveaway Work with translators to make connections	Create board recruitment materials Do doorknocking for recruitment